We supply the best use of space.

Results Briefing

First Quarter, Fiscal Year Ending December 2016

May 2, 2016

Exciting Company



Securities code: 8914

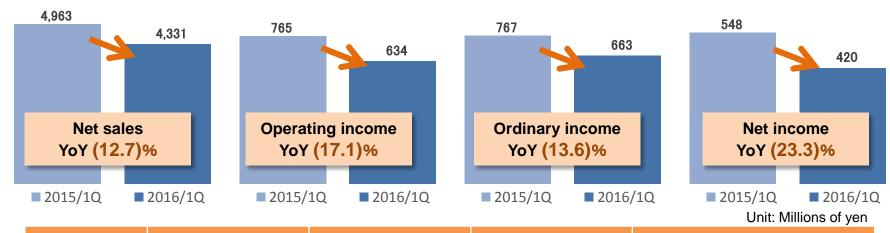
Part- I Results Overview

■ Note: Figures in this report presented in units of billions have been rounded off, while figures in units of millions have been rounded down

Overview of FY16 1Q



Revenue and earnings were down year on year in the Property Revitalization & Liquidation Service segment as a result of a sales decline, but performance was in line with forecasts.



	FY18	5 1Q	FY16 1Q		YoY		FY16 Plan		
(Millions of yen)	Actual	(%)	Actual	(%)	Variance	% Change	Plan	(%)	Completion rate
Net sales	4,963	(100.0)	4,331	(100.0)	(631)	(-12.7)	16,806	(100.0)	(25.8)
Cost of sales	3,616	(72.9)	3,043	(70.3)	(572)	(-15.8)	12,697	(75.6)	(24.0)
Gross profit	1,346	(27.1)	1,288	(29.7)	(58)	(-4.4)	4,108	(24.4)	(31.4)
SG&A expenses	581	(11.7)	653	(15.1)	72	(12.4)	2,432	(14.5)	(26.9)
Operating income	765	(15.4)	634	(14.6)	(130)	(-17.1)	1,675	(10.0)	(37.9)
Ordinary income	767	(15.5)	663	(15.3)	(104)	(-13.6)	1,650	(9.8)	(40.2)
Net income	548	(11.0)	420	(9.7)	(128)	(-23.3)	1,091	(6.5)	(38.5)

Summary of FY16 1Q



Steady progress with business measures

- Storage location openings and operations proceeding smoothly.
- ✓ Total number of storage units increased to 64,749 units. (+2,424 units compared to FY15-end)
- New IT systems introduced (such as revenue management, Salesforce).
 - →Greater efficiency in customer acquisition and location openings
- Property Revitalization & Liquidation Service business growing steadily, centered on land rights for lease-land properties.

Segment Breakdown



Property Management Service

- Self-storage management (Hello Storage customer recruitment, operations and management)
- Self-storage brokerage (Hello Storage orders and location development)
- Other management services

Asset management (Tenant recruitment, operations and management of help properties)

SOHO (Hello Office / Hello Rental Meeting Room)

Parking lots, etc.



Hello Storage (Container type)



Hello Storage (Room type)



Property Holding (Kyodo Building entrance)



Hello Rental Meeting Room (Shibuya $\, \mathbb{I} \,$)

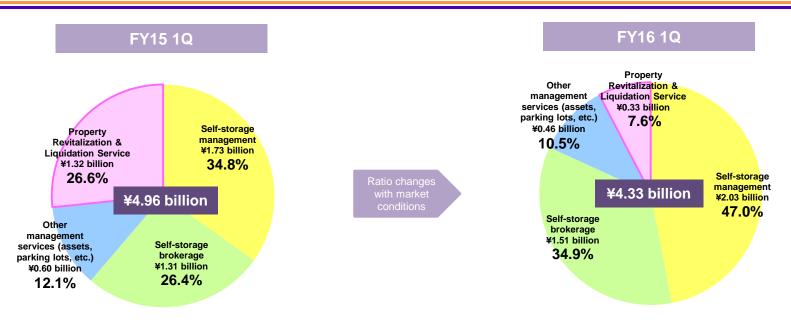
Property Revitalization & Liquidation Service

- Real estate sales
 - * Renovate, provide added value, and sell



Sales Breakdown by Segment





- Component ratio has changed compared to FY15 1Q.
- ✓ The mainstay self-storage management and self-storage brokerage businesses grew steadily in FY16 1Q.
- Property Revitalization & Liquidation Service segment and other management services were mostly in line with plan.

Profit Margin by Segment



Increase in both the gross profit margin and operating income margin, with steady gains overall.

			FY15	(actual)	FY16 (ii	nitial budget)	FY 16 1	Q (actual)
			Actual	Profit margin	Initial budget	Profit margin	Actual	Profit margin
	Calf ataraga	Net sales	1,729		8,482		2,034	
	Self-storage management	Gross profit	504	29.2%	2,259	26.6%	576	28.3%
	management	Operating income	362	20.9%	1,530	18.0%	399	19.7%
	0-16-1-1-1	Net sales	1,310		5,684		1,509	
	Self-storage brokerage	Gross profit	390	29.8%	1,072	18.9%	416	27.6%
	brokerage	Operating income	221	16.9%	575	10.1%	223	14.8%
	Other property	Net sales	601		1,815		456	
	management	Gross profit	195	32.5%	562	31.0%	174	38.2%
	service	Operating income	148	24.8%	390	21.5%	127	27.8%
		Net sales	3,641		15,982		4,000	
Property Ma		Gross profit	1,090	30.0%	3,894	24.4%	1,166	29.2%
Service Tota	31	Operating income	732	20.1%	2,497	15.6%	750	18.8%
	1. 1110.	Net sales	1,322		823		331	
	evitalization &	Gross profit	256	19.4%	213	25.9%	121	36.6%
Liquidation	Service	Operating income	212	16.1%	153	18.6%	104	31.7%
Other		Net sales	_		_		_	
	or ovnoncoc)	Gross profit	_		_		— .	
(Headquarter expenses)		Operating income	(180)		(974)		(220)	
Total		Net sales	4,963		16,806		4,331	
iotai		Gross profit	1,346	27.1%	4,108	24.4%	1,288	29.7%
		Operating income	765	15.4%	1,675	10.0%	634	14.6%

Quarterly Net Sales, Gross Profit, and Operating Income by Segment

Steady earnings gains in self-storage management. Property Revitalization & Liquidation Service business limited to sales of land rights for lease-land properties.

			FY14 (Full year)			FY15			FY16
			Cumulative	1Q	2Q	3Q	4Q	Cumulative	1Q
	Self-storage	Net sales	6,406	1,729	1,843	1,904	1,978	7,455	2,034
	management	Gross profit	1,692	504	544	482	423	1,955	576
		Operating income	1,170	362	389	326	242	1,320	399
	Calf atoraga	Net sales	2,718	1,310	1,104	782	327	3,525	1,509
	Self-storage brokerage	Gross profit	967	390	331	229	102	1,054	416
	brokerage	Operating income	430	221	190	101	(3)	509	223
	Other	Net sales	2,721	601	496	448	453	1,999	456
	property	Gross profit	831	195	197	161	174	729	174
	management service	Operating income	664	148	157	115	125	546	127
		Net sales	11,845	3,641	3,445	3,134	2,759	12,980	4,000
	lanagement	Gross profit	3,491	1,090	1,072	874	701	3,739	1,166
Service To	tal	Operating income	2,266	732	736	543	363	2,376	750
		Net sales	6,274	1,322	2,701	158	10	4,192	331
	evitalization	Gross profit	869	256	1,008	46	23	1,334	121
& Liquidat	ion Service	Operating income	690	212	924	19	13	1,170	104
Other		Net sales	_	_	_	_	_	_	_
(Headquar	ter	Gross profit	_	_	_	_	_	_	_
expenses)		Operating income	(721)	(180)	(238)	(223)	(246)	(889)	(220)
		Net sales	18,120	4,963	6,147	3,293	2,769	17,173	4,331
Total		Gross profit	4,360	1,346	2,081	920	724	5,073	1,288
		Operating income	2,235	765	1,422	339	130	2,657	634 Page-o

Completion Rate for Net Sales and Gross Profit Targets by Segment

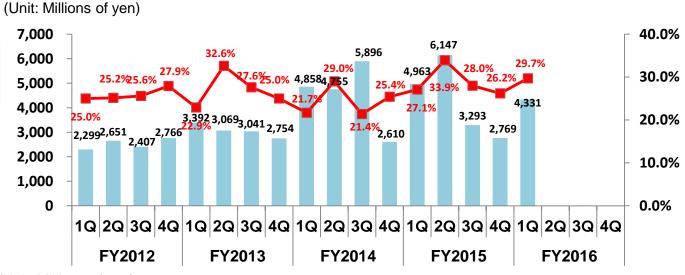
			FY15 (actual) FY16 (initial plan)				FY16 1Q (actual)			
			FY15 (a	actual)	FY16 (ini	tiai pian)	FY	16 1Q (actu	ai)	
			Full Year	Component Ratio	Full Year	Component Ratio	Actual	Component Ratio	Completion Rate	
	Property		12,980	75.6%	15,982	95.1%	4,000	92.4%	25.0%	
	Management Service	Self-storage management	7,455	43.4%	8,482	50.5%	2,034	47.0%	24.0%	
		Self-storage brokerage	3,525	20.5%	5,684	33.8%	1,509	34.8%	26.6%	
Net	Z	Parking	209	1.2%	100	0.6%	25	0.6%	25.0%	
t sales		Asset	1,083	6.3%	935	9.0%	253	5.8%	27.1%	
les		SOHO	693	4.0%	767	5.6%	174	4.0%	22.8%	
		Other	12	0.1%	12	0.1%	3	0.1%	25.2%	
	Property Revitalization &	Liquidation Service	4,192	24.4%	823	4.9%	331	7.6%	40.2%	
	Total		17,173	100.0%	16,806	100.0%	4,331	100.0%	25.8%	
	Property Management	Service	3,739	73.7%	3,894	94.8%	1,166	90.5%	30.0%	
		Self-storage management	1,955	38.5%	2,259	55.0%	576	44.7%	25.5%	
		Self-storage brokerage	1,054	20.8%	1,072	26.1%	416	32.3%	38.8%	
Gross		Parking	76	1.5%	72	1.8%	18	1.4%	25.2%	
		Asset	387	7.6%	287	7.0%	93	7.2%	32.5%	
profit		SOHO	251	5.0%	190	4.6%	59	4.6%	31.3%	
		Other	14	0.3%	12	0.3%	3	0.2%	25.2%	
	Property Revitalization & Liquidation Service		1,334	26.3%	213	5.2%	121	9.4%	56.8%	
	Total		5,073	100.0%	4,108	100.0%	1,288	100.0%	31.4%	
								D	· 0	

Quarterly Net Sales and Operating Income



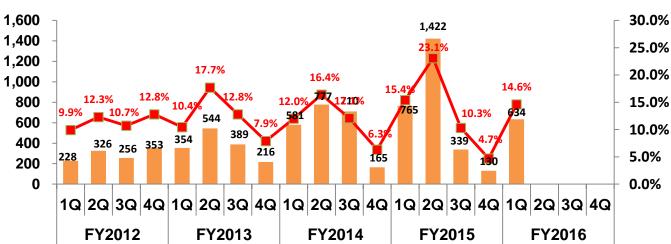
Steady growth, including net sales and operating profit margins.

Trends in net sales and gross profit margin



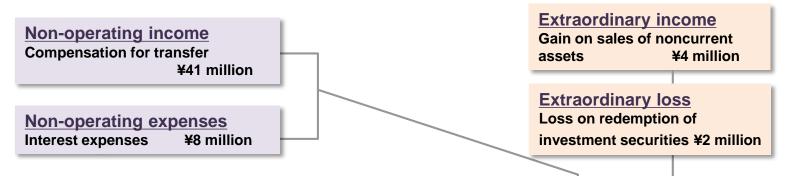
(Unit: Millions of yen)

Trends in operating income and operating income ratio



Breakdown of Non-Operating and Extraordinary Profit and Loss



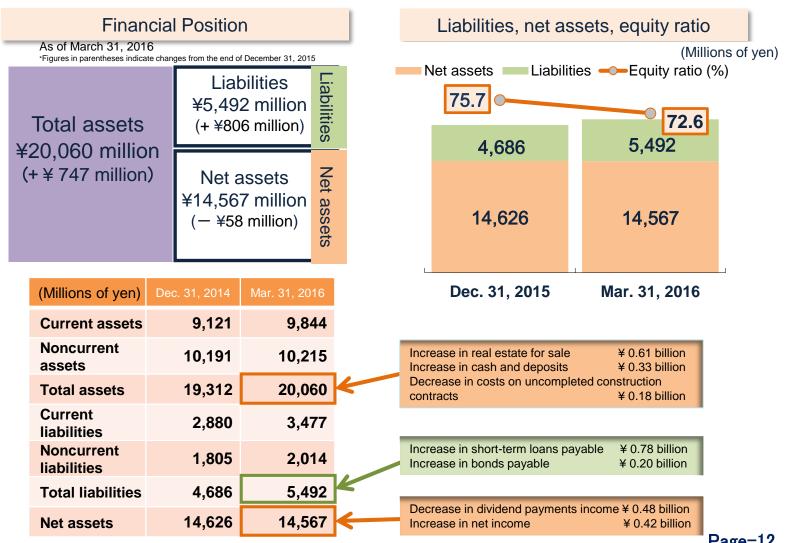


Step income	2015/3 1Q period	2015/6 2Q period	2015/9 3Q period	2015/12 4Q period	2015/12 cumulative	2016/3 1Q period	Variance	% Change
Operating income	765	1,422	339	130	2,657	634	(130)	(17.1)%
Non-operating income	20	13	10	6	48	50	29	144.7%
Non-operating expenses	18	220	9	18	264	21	3	18.2%
Ordinary income	767	1,215	340	117	2,442	663	(104)	(13.6)%
Extraordinary income	8	16	7	7	39	7	(1)	(13.8)%
Extraordinary loss	1	0	0	74	76	2	1	95.3%
Income before income taxes	774	1,232	347	50	2,405	668	(106)	(13.8)%
Income taxes — current	79	487	146	61	774	170	91	114.9%
Income taxes — deferred	147	(26)	(7)	(32)	80	77	(69)	(47.5)%
Net income	548	771	209	21	1,550	420	(128)	(23.3)%

Financial Position



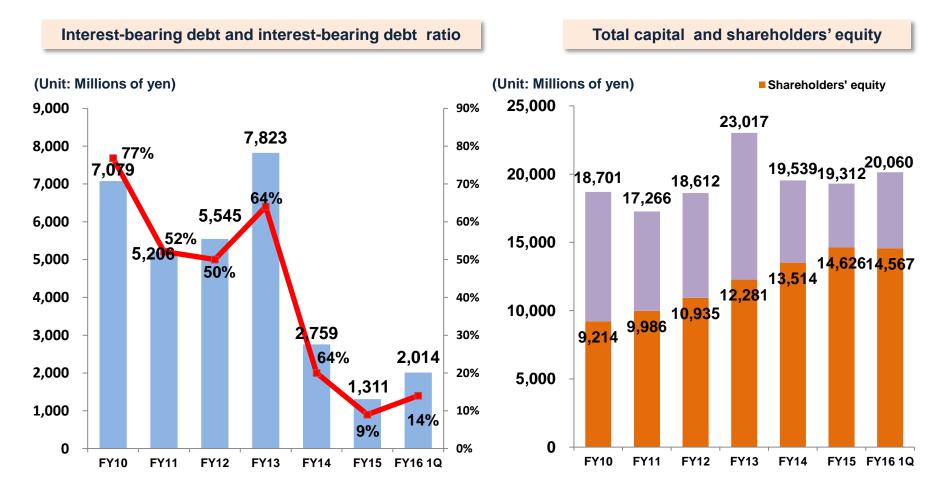
Equity ratio maintained at over 70%.



Interest-Bearing Debt, Total Capital, and Shareholders' Equity



Sound financial condition maintained



FY16 Earnings Outlook



For the Property Management Service segment, the representative core self-storage business, Arealink is forecasting steady gains, with net sales rising 23.1% year on year. For the Property Revitalization & Liquidation Service segment, we will focus on sales of land rights for lease-land properties.

*The self-storage business belongs to Property Management Service segment in the following table.

	FY2	015	FY2	016	YoY		
(Millions of yen)	Actual (A)	(%)	Forecast	(%)	Variance	(%)	
Net sales	17,173	(100.0)	16,806	(100.0)	(367)	(2.1)%	
Property Management Service	12,980	_	15,982	_	3,001	23.1%	
Property Revitalization & Liquidation Service	4,192	_	823	_	(3,369)	(80.4)%	
Operating income	2,657	(15.5)	1,675	(10.0)	(981)	(36.9)%	
Property Management Service	2,376	_	2,497	_	121	5.1%	
Property Revitalization & Liquidation Service	1,170	_	153	_	(1,016)	(86.9)%	
Elimination & Corporate	(889)	_	(974)	_	(85)	(9.6)%	
Ordinary income	2,442	(14.2)	1,650	(9.8)	(791)	(32.4)%	
Net income	1,550	(9.0)	1,091	(6.5)	(456)	(29.6)%	
ROE (%)	11.0	_	7.3	_	(3.7)pt	_	
ROA (%)	8.0	_	5.6	_	(2.4)pt	_	

Dividends and Payout Ratio



Maintain stable dividends with a target payout ratio of 30%

Dividends and Payout Ratio

	FY2014	FY2015	FY2016 (Forecast)
Cash dividends per share	3.6 yen	3.9 yen	3.3 yen
Payout ratio	28.7%	30.9%	37.1%

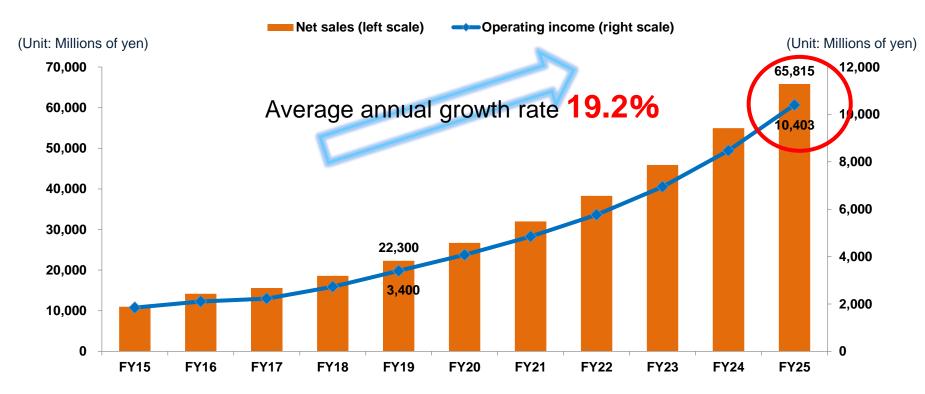
Medium-Term Management Plan: Growth Trends for the Self-storage Business



In the mainstay self-storage business, average annual revenue growth of 19.2% By 2019, the self-storage business is anticipated to have ¥22.3 billion in sales with operating income of ¥3.4 billion.

By 2025, this business will have ¥65.8 billion in sales with operating income of ¥10.4 billion.

Outlook for net sales and ordinary income



^{*} The self-storage business represents "Self-storage management" and "Self-storage brokerage".

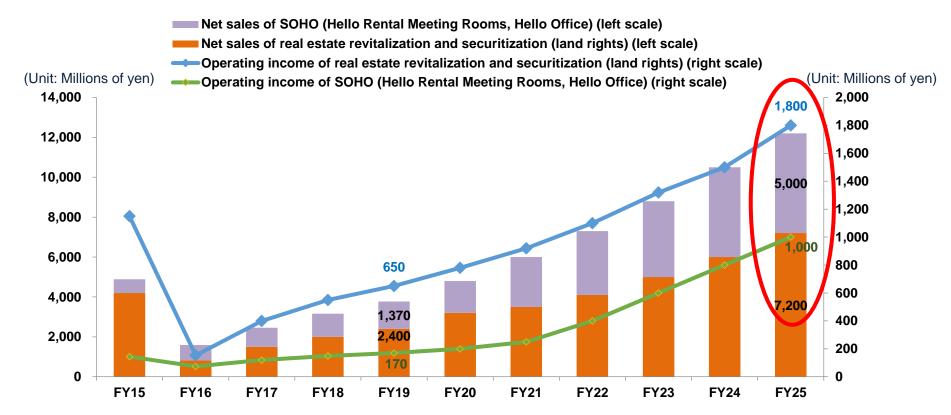
Medium-Term Management Plan: Growth Trends for New Businesses



New businesses, the total of real estate revitalization and securitization (land rights) and SOHO (Hello Rental Meeting Rooms, Hello Office), by 2019 is anticipated to have ¥3.77 billion in revenue, with operating income of ¥0.82 billion.

By 2025, the total will reach ¥12.2 billion in revenue, with operating income of ¥2.8 billion.

Outlook for net sales and ordinary income





Exciting Company

Bringing the world convenience, enjoyment, and excitement

Part-II Reference Material

Major Indicators for the Past Six Years



									(Unit: Millior	is or yen)
	FY10	% Change	FY11	% Change	FY12	% Change	FY13	% Change	FY14	% Change	FY15
Net sales	11,143	-4.8%	10,603	-4.5%	10,124	+21.1%	12,256	+47.8%	18,120	(5.2)%	17,173
Gross profit	2,176	+8.7%	2,365	+11.2%	2,629	+26.8%	3,306	+31.9%	4,360	+16.3%	5,073
Gross profit margin (%)	19.5	+2.8pt	22.3	+3.5pt	26.0	+1.2pt	26.9	(2.8)pt	24.1	(3.9) pt	29.5
SG&A expenses	1,169	+12.9%	1,320	+10.9%	1,464	+24.9%	1,800	+16.3%	2,125	+13.7%	2,415
Operating income	1,006	+3.8%	1,044	+11.6%	1,165	+29.2%	1,505	+48.5%	2,235	+18.9%	2,657
Operating income ratio (%)	9.0	+0.8pt	9.8	+1.7pt	11.5	+0.8pt	12.3	+0.0pt	12.3	+2.4pt	15.5
Ordinary income	774	+23.1%	953	+12.8%	1,075	+33.3%	1,433	+45.6%	2,087	+17.0%	2,442
Net income	673	+14.7%	772	+22.7%	948	+42.0%	1,346	+14.4%	1,541	+1.0%	1,550
ROA (%)	3.4	+0.9pt	4.3	+1.0pt	5.3	+1.2pt	6.5	+0.7pt	7.2	+0.8pt	8.0
ROE (%)	7.6	+0.4pt	8.0	+1.1pt	9.1	+2.5pt	11.6	+0.4pt	11.9	(0.8) pt	11.0
Interest-bearing debt	7,079	-26.5%	5,206	+6.5%	5,545	+41.3%	7,837	(35.1)%	2,759	(52.5)%	1,311
Total assets	18,701	-7.7%	17,266	+7.8%	18,612	+23.7%	23,017	(15.1)%	19,539	(1.2)%	19,312
Net assets	9,214	8.4%	9,987	+9.5%	10,935	+12.3%	12,282	+10.0%	13,514	+8.3%	14,626
Shareholders' equity ratio (%)	49.3	+8.5pt	57.8	+1.0pt	58.8	(5.4)pt	53.4	+15.8pt	69.2	+6.6pt	75.7
Net income per share (Yen)	5.48	+14.7%	6.29	+22.7%	7.72	+42.0%	10.97	+14.4%	12.55	+1.0%	12.63
Net assets per share (Yen)	75.06	+8.4%	81.35	+9.5%	89.08	+12.3%	100.05	+10.0%	110.09	+5.7%	119.14
Number of employees	60	+21.7%	73	+12.3%	82	+19.5%	98	+8.2%	106	+16.0%	123

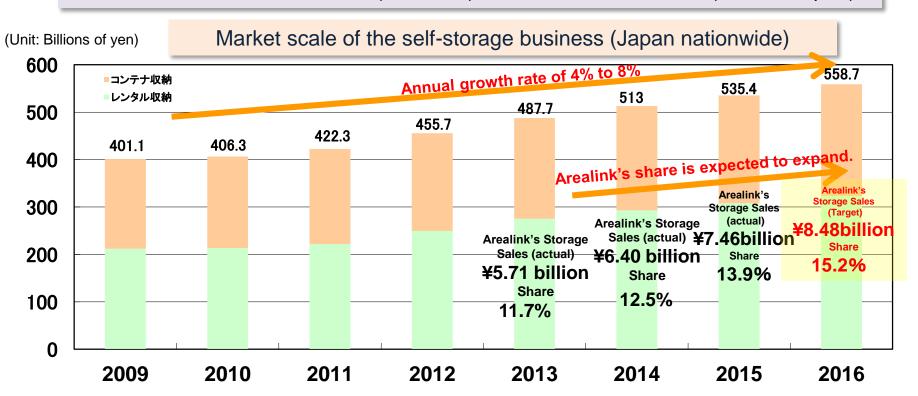
Storage Business (1): Market Scale Forecasts (1)



The Japanese self-storage market is expected to expand to ¥53.54 billion by 2015.

Arealink expects to maintain its leading market share of 13.9%.

- Scale of the Japanese self-storage market (2015 estimate)
 ¥53.54 billion
- Arealink's self-storage net sales (2015 actual)
 ¥7.46 billion
- Arealink's market share (net sales)
 13.9% (No.1 in Japan)

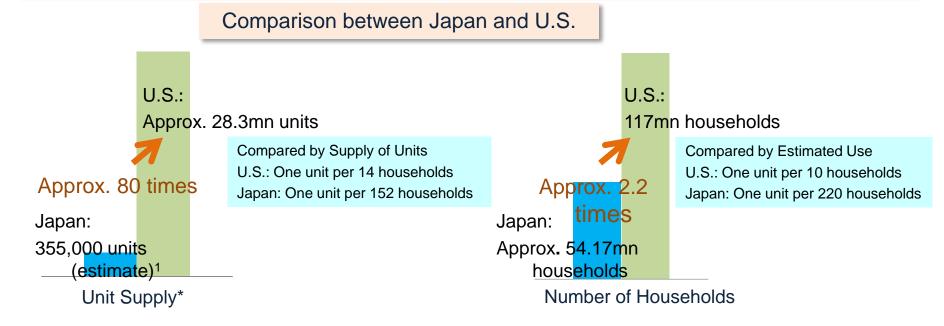


Storage Business (2): Market Scale Forecasts (2)



Japan's storage market is expected to grow to be on a par with the U.S. in the future.

- Supply of units per household is less than one-tenth that of the U.S.
- The U.S. market is worth approximately ¥1.76 trillion, around 40 times that of Japan
- We will uncover latent demand with expectations of market growth



Figures for the market scale estimate and unit supply are estimated figures for 2012. Note 1: Number of units for rental storage space, as opposed to the warehouse industry

Storage Business (3): Competitive Environment



■Top Three Companies in the U.S. Self-Storage Market (Fiscal 2015)

Rank	Company Name	No. of Locations	No. of Units	Market Share (by No. of Units)
1	Public Storage	2,466	1,477,630	7.4%
2	Extra Space Storage	Extra Space Storage 1,312 871,000		4.4%
3	U-Haul	U-Haul 1,317 51		2.6%
	Rank 4-10	7,202	2,434,318	5.6%
To	pp 10 companies total	41,443	3,996,182	20.1%

Source: Self Storage Almanac 2016

• The number of units are preliminary calculated since 2012, because it is a non-disclosure figure.

Overview of Public Storage, the Largest Self-Storage Company in the U.S. Founded in 1972, Selected for the S&P 500 and FT Global 500

Operating revenue

¥267.8 billion (YoY+10.8%)

● Net income allocable to shareholders ¥139.5 billion (YoY+8.7%)

Source: Company's Annual Report 2014 (Currency converted at ¥122 USD (closing price as of December 2014))

■ Arealink's Position in Japan's Self-Storage Market

	Company Name	No. of Locations	No. of Units	Market Share (by No. of Units)
No.1	Arealink 798		44,929	12.7%
No.2	Company A	749	36,631	10.4%
No.3	Company B	47	26,192	7.4%
No.4	Company C	391	20,646	5.8%
No.5	Company D	255	11,445	3.2%
	Total	7,419	352,929	100%









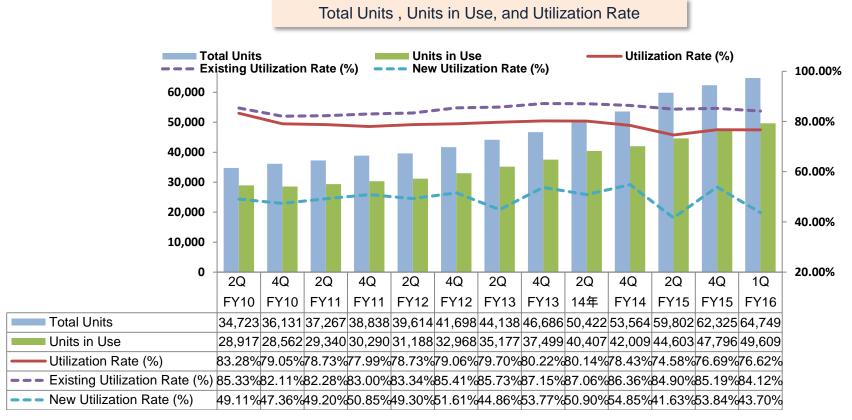
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Storage Business (4): Total Units, Units in Use, and Utilization Rate



Accelerated program of business openings has maintained the higher utilization rate. Establishment of regional sales offices is also accelerating openings.

- •We are planning to open new business locations approximately 10,900 in 2016.
- •In FY16 1Q, openings of new units; 2,725 and closing of 301 units; The total number of units increased by 2,424 units from the end of the previous fiscal year.
- •In FY15 openings of new units; 9,202 and closing of 441 units; The total number of units increased by 8,761 units from the end of the previous fiscal year.



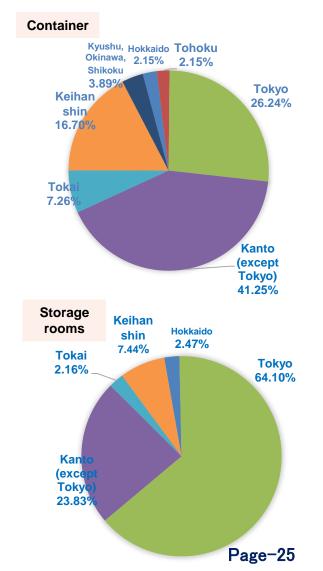
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Storage Business (5): Openings by Region



Aiming for a 50% domestic market share, and accelerate storage location openings.

Prefecture	Containers	Storage Rooms	Total	Proportion of Total
Hokkaido	1,024	422	1,446	2.23%
Miyagi	1,195		1,195	1.85%
Ibaraki	428		428	0.66%
Tochigi	81		81	0.13%
Gunma	134		134	0.21%
Saitama	6,360	811	7,171	11.08%
Chiba	8,005	450	8,455	13.06%
Tokyo	12,508	10948	23,456	36.23%
Kanagawa	4,657	2810	7,467	11.53%
Gifu	523		523	0.81%
Shizuoka	494		494	0.76%
Aichi	2,444	369	2,813	4.34%
Mie	154	50	204	0.32%
Kyoto	1,008	154	1,162	1.79%
Osaka	2,943	957	3,900	6.02%
Hyogo	3,332	109	3,441	5.31%
Nara	496		496	0.77%
Wakayama	27		27	0.04%
Kagawa	86		86	0.13%
Fukuoka	1,206		1,206	1.86%
Kumamoto	32		32	0.05%
Oita	26		26	0.04%
Kagoshima	372		372	0.57%
Okinawa	134		134	0.21%
Total	47,669	17,080	64,749	100.00%

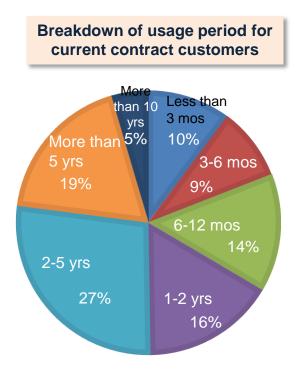


Number of units: as of March 31, 2016

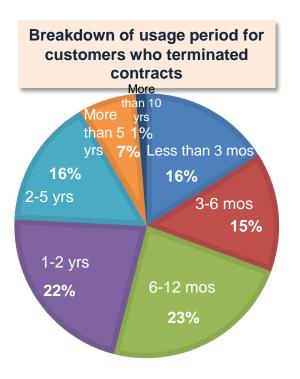
Storage Business (6): User Analysis



- Average usage period for current contract customers is 38 months (at February 2016).
- Average usage period for customers who have terminated contracts is 20 months (2015 result).
- Average monthly usage fee is ¥11,250 for a container type, and ¥12,500 for trunk type.



^{*} Analysis of customers with contracts at February 2016



^{*} Analysis of customers who terminated contracts in 2016

Examples of self-storage locations / Outdoor container type





Ebetsushi Oasa Sakuragicho (Hokkaido)



Sendai Oroshimachi Higashi (Miyagi)



Misato 2 (Saitama)



Wako5 (Saitama)



Higashifuchu (Tokyo)



Hino, Koshu Kaido (Tokyo)



Kodaira 3 (Tokyo)



Ariake, Toyosu, Shinonome (Tokyo) Higashikasai (Tokyo)





Yotsugi4 (Tokyo)



Higashikurume2 (Tokyo)



Machida Oyamagaoka (Tokyo)



Nerima Yahara (Tokyo)



Utsunomiya Joto (Tochigi)



Mito 3 (Ibaraki)



Hodogaya Hosen 2 (Kanagawa)



Hamamatsu Minamiasada (Shizuoka)



Owari Setoekimae (Aichi)



Wakayama Matsuekita (Wakayama)



Kyoto Hachiman (Kyoto)



Osaka Kishiwada 2 (Osaka)



Nara Sahoda (Nara)



Akashinishi2 (Hyogo)



Takamastu Gotocho (Kagawa)

X NEW Newly opened in 2015 and 2016

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Examples of self-storage locations / Outdoor container type







Featured on the TV Asahi Super J channel (October 8, 2014)









Featured on the NHK "Tokoro san! Taihendesuyo" (July 2, 2015)

Examples of self-storage locations / Indoor building type





Ageo (Saitama)



Adachi Takenozuka2 (Tokyo)



Minamiazabu (Tokyo)



Yokohama Aobadai (Kanagawa)



Kyoto Shijokarasuma (Kyoto)



Shimoichiai (Tokyo)



Edogawabashi (Tokyo)



lidabashi (Tokyo)



Mukogaokayuen (Kanagawa)



Osaka Edobori (Osaka)



Hashimoto (Tokyo)



Nakajujo (Tokyo)



MInamimagome (Tokyo)



Azamino (Kanagawa)



Tanimachi 4-Chome (Osaka)



Kouenji Kokashita2 (Tokyo)



Shinonome (Tokyo)



Shjbuyahoncho (Tokyo)



Nagoya Higashikataha (Aichi)



Ginza 2 (Tokyo)



Shinjuku Yotsuya 3-Chome 2 (Tokyo)



Miyanogi Premier (Chiba)



Kyoto Fushimi (Kyoto)



Amagasaki (Hyogo)

Newly opened in 2015 and 2016

Newly opened in 2016

New

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Example of a "2x4 Trunk" Type Unit



Hello Storage Funabashi Sakae-machi Opened Aug. 2015



Hello Storage Miyanogi Premier Opened Dec. 2015



New kind of partition opens wider than previous types



Surveillance monitor inside Hello Storage Miyanogi Premier



Handwashing area at Hello Storage
Miyanogi Premier Page-30

Example of a "Storage Building" Type Unit



We are developing "storage building" type rental spaces in order to enhance visibility in urban areas, where storage needs are high.

Hello Storage Warabi • Hello Storage Kajigaya Part 2 NEW opened on February 1, 2015 simultaneously



Hello Storage Warabi (Chuo, Warabishi, Saitama Pref.) 211 rooms



Hello Storage Kajigaya Part 2 (Miyamae-ku, Kawasaki-shi, Kanagawa Pref.) 155 rooms

NEWNew storage building openings

Hello Storage Monzen-nakacho

(Koto-ku, Tokyo) Opened May 2014, 93 rooms

Hello Storage Kita-ueno

(Taito-ku, Tokyo) Opened July 2014, 93 rooms

Hello Storage Yukigaya-otsuka

(Ota-ku, Tokyo) Opened October 2014, 171 rooms

Hello Storage Kanda Akihabata3

(Chiyoda-ku, Tokyo) Opened December 2014, 96 rooms

Examples of self-storage locations / a "Storage Building" Type Unit















Upper from left to right Hello Storage Kita-ueno Hello Storage Kanda Akihabara 3 Hello Storage Monzen-nakacho

Lower from left to right Hello Storage Yukigata-otsuka Hello Storage Warabi Hello Storage Kajigaya 2

NEW

Newly opened in 2014 and 2015

Exciting Company

Examples of self-storage locations

















The earnings forecasts, predictions, strategies, and other information presented in this report are as of the time of preparation. The report was prepared based on information reasonably available to the Company, with determinations made within foreseeable bounds.

However, there are risks that that actual performance may differ from the earnings forecasts in this report as a result of unforeseeable events and results.

The Company makes an effort to proactively disclose information considered important to investors, but readers are strongly advised to avoid decisions that place undue reliance solely on the earnings forecasts presented in this report.

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